

ITEM NO. 7b Supp

DATE OF

MEETING: May 11, 2010_

Q1 2010 Financial Performance

Port of Seattle

May 11, 2010



Accounts Reclassification (For 2010 Budget)

- Grants & Donations
 - Operating Grants
 - Non-Capital Grants & Donations
- Environmental Reserve
 - Operating
 - Non-Operating



Accounts Reclassification by Division (For 2010 Budget)

| | BEFOR | E | | AFT | ER |
|-----------------------|-------------------------|---|---|-----------|--------|
| (\$ in thousands) | Operating Non-Op | | | Operating | Non-Op |
| Operating Grants | | | • | | |
| Aviation | 1,250 | - | | 1,250 | - |
| Seaport | 4,835 | - | | 4,135 | 700 |
| Corporate | 1,509 | | | <u>-</u> | 1,509 |
| Total | 7,594 | - | • | 5,385 | 2,209 |
| | | | | | |
| Environmental Reserve | | | | | |
| Aviation | 2,971 | - | | 2,971 | - |
| Seaport | 14,500 | - | | 1,500 | 13,000 |
| Real Estate | 7,000 | | | | 7,000 |
| Total | 24,471 | - | • | 4,471 | 20,000 |
| | | | | | |



Accounts Reclassification Summary

| | BEFORE | AFTER | Chan | ge |
|-------------------------|----------|----------|----------|-------|
| (\$ in thousands) | 2010 Bud | 2010 Bud | \$ | % |
| Operating Revenues | 478,993 | 476,784 | (2,209) | -0.5% |
| Operating Expenses | 282,829 | 262,829 | (20,000) | -7.1% |
| NOI before Depreciation | 196,164 | 213,955 | 17,791 | 9.1% |
| Depreciation | 158,575 | 158,575 | - | 0.0% |
| NOI after Depreciation | 37,589 | 55,380 | 17,791 | 47.3% |
| | | | | |

^{*} All the numbers shown in the budget column hereinafter reflect the changes after the account reclassifications.



Portwide Q1 Income Summary

| (\$ in thousands) | 2009 YTD Actual | 2010 YTD Actual | 2010 YTD Budget | 2010 Buc Var \$ | l vs. Act Var % |
|----------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Operating Revenues | 113,045 | 109,545 | 112,626 | (3,081) | -2.7% |
| Operating Expenses | 57,976 | 52,813 | 65,457 | 12,644 | 19.3% |
| Income before Depreciation | 55,069 | 56,731 | 47,169 | 9,562 | 20.3% |
| Depreciation | 36,496 | 40,189 | 39,557 | (632) | -1.6% |
| Income after Depreciation | 18,573 | 16,542 | 7,612 | 8,930 | 117.3% |
| | | | | | |



Q1 Major Revenue Variances

| Major Revenues (In \$ '000) | Bud Var. |
|-----------------------------|----------|
| Aero Revenues | (3,392) |
| Public Parking | (1,069) |
| Rental Cars | 866 |
| Concessions | 585 |
| Container | 675 |
| Seaport Security Grants | (834) |
| RE Third Party Mgmt | (177) |
| Other | 265 |
| Subtotal | 311 |
| TOTAL | (3,081) |



Portwide 2010 Year-End Forecast

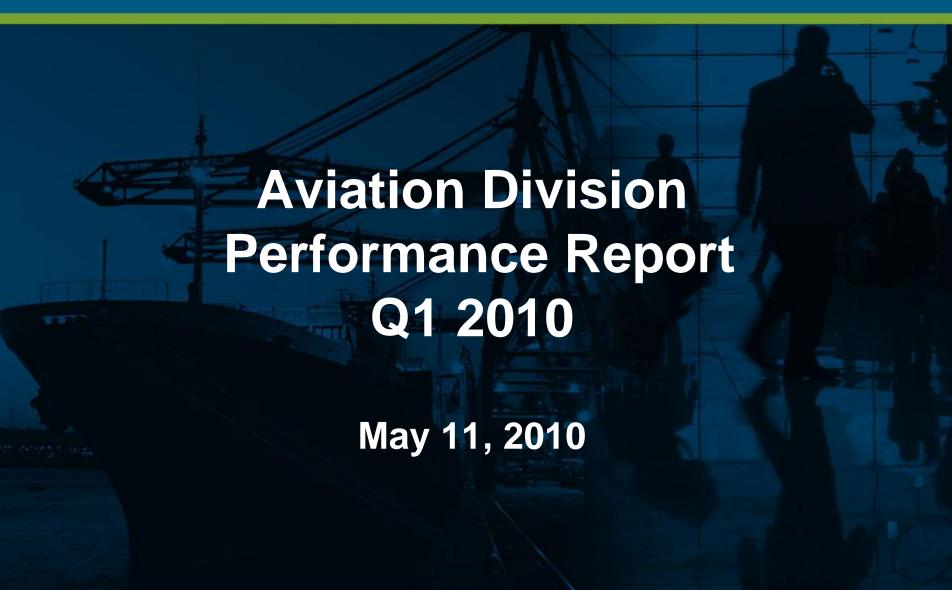
| The second secon | | | | | |
|--|----------------|------------------|----------------|--------------------|---------------------|
| (\$ in thousands) | 2009 Actual | 2010 Forecast | 2010 Budget | 2010 Bud Var \$ | l vs. Fcst Var % |
| Operating Revenues | 449,435 | 471,767 | 476,784 | (5,017) | -1.1% |
| Operating Expenses | 245,767 | 263,049 | 262,829 | (220) | -0.1% |
| Income before Depreciation | 203,668 | 208,718 | 213,955 | (5,237) | -2.4% |
| Depreciation | 156,192 | 158,575 | 158,575 | 0 | 0.0% |
| Income after Depreciation | 47,476 | 50,143 | 55,380 | (5,237) | -9.5% |
| | | | | | |



Total Port 2010 Capital Spending

| | Q1 | Q2 | Q3 | Q4 | YE | App'd | | Plan of |
|------------------|------|------|------|------|-------|---------------|------|----------------|
| Division | Act. | Est. | Est. | Est. | Fcst | Budget | Var. | Finance |
| (\$ in millions) | _ | | | | | | | |
| Aviation | 39.2 | 63.1 | 70.4 | 59.1 | 231.7 | 247.6 | 15.9 | 275.8 |
| Seaport | 2.8 | 7.0 | 10.1 | 10.8 | 30.8 | 30.8 | 0.0 | 30.6 |
| Real Estate | 8.0 | 1.6 | 4.4 | 3.4 | 10.2 | 11.8 | 1.6 | 12.1 |
| Corporate | 8.0 | 4.2 | 3.4 | 3.6 | 12.0 | 16.7 | 4.7 | 10.5 |
| Total | 43.5 | 76.0 | 88.3 | 76.9 | 284.7 | 306.8 | 22.1 | 329.1 |





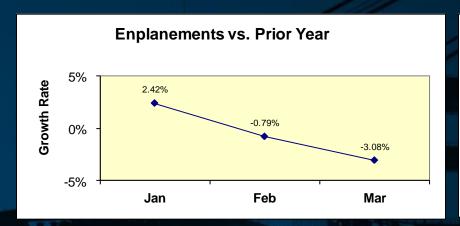


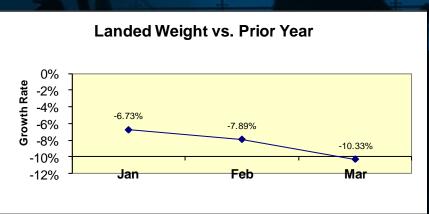
Aviation Business Highlights

- Airline activity:
 - Enplanements down 0.7% YTD from 2009, but better than budget
- Operating budget:
 - Total O&M expenses are 17.1% YTD below budget due to delay of expense related projects
- Non-airline revenues:
 - Total revenue per enplaned passenger down 1.2% YTD vs. budget
 - Decline in Public Parking continues in Q1
- Airline cost per enplanement (CPE) of 12.74 vs. budget of \$12.67
- Capital: forecasting to spend 94% of 2010 annual budget



Activity





| | 2009 | 2010 | % | 2009 | 2010 | % |
|-----------------|-------|-------|----------|--------|----------|----------|
| Figures in 000s | Q1 | Q1 | Variance | Actual | Forecast | Variance |
| Enplanements | 3,377 | 3,355 | -0.7% | 15,610 | 15,361 | -1.6% |
| Landed Weight | 4,789 | 4,387 | -8.4% | 20,388 | 19,890 | -2.4% |

- March landed weight in 2009 augmented by cargo diversion from Anchorage due to volcanic activity
 - Excluding 2009 cargo diversions, 2010 YTD landed weight is -6.8% vs. 2009



Q1 YTD Operating Results

| | | 200 | 100 | 4 | | |
|--|----------|----------|----------|----------|----------|--------|
| | 2008 YTD | 2009 YTD | 2010 YTD | 2010 YTD | Actual/E | Budget |
| Figures in \$ 000s | Actual | Actual | Actual | Budget | Var \$ | Var % |
| Revenues | | | | | | |
| Aeronautical | 47,098 | 48,155 | 49,178 | 52,570 | (3,392) | -6.5% |
| Non-Aeronautical | 36,584 | 33,938 | 30,794 | 30,895 | (101) | -0.3% |
| Other | 2,178 | 2,128 | 2,128 | 2,088 | 40 | 1.9% |
| Total Revenues | 85,860 | 84,221 | 82,100 | 85,553 | (3,453) | -4.0% |
| Expenses | | | | | | |
| Salaries & Benefits | 18,817 | 19,991 | 18,351 | 18,843 | 493 | 2.6% |
| Outside Services | 4,104 | 3,951 | 3,579 | 5,944 | 2,364 | 39.8% |
| Utilities | 3,364 | 4,047 | 2,938 | 3,668 | 730 | 19.9% |
| Supplies & Stock | 1,122 | 1,252 | 864 | 985 | 121 | 12.3% |
| Other | 1,437 | 655 | 1,531 | 2,960 | 1,428 | 48.3% |
| Total Airport Expenses | 28,844 | 29,897 | 27,263 | 32,400 | 5,137 | 15.9% |
| Corporate | 6,026 | 6,846 | 6,889 | 8,842 | 1,952 | 22.1% |
| Police Costs | 3,637 | 3,048 | 3,194 | 3,919 | 725 | 18.5% |
| Other Charges/CDD | - | 1,066 | 1,387 | 1,559 | 172 | 11.0% |
| Total Operating Expenses (excl. Env Res) | 38,507 | 40,858 | 38,734 | 46,721 | 7,987 | 17.1% |
| Environmental Reserve | | | | | | n/a |
| Total Operating Expenses | 38,507 | 40,858 | 38,734 | 46,721 | 7,987 | 17.1% |
| Net Operating Income | 47,353 | 43,363 | 43,366 | 38,833 | 4,533 | 11.7% |



Operating Expenses

| 2008 | 2009 | 2010 | 2010 | Actual/B | udget |
|----------------|--|--|---|--|---|
| Actual | Actual | Forecast | Budget | Var \$ | Var % |
| | | | | | |
| 358,329 | 328,241 | 349,288 | 355,324 | (6,036) | -1.7% |
| | | | | | |
| 89,458 | 80,804 | 78,452 | 78,141 | (311) | -0.4% |
| 31,928 | 21,509 | 23,596 | 23,781 | 185 | 0.8% |
| 12,636 | 13,209 | 12,055 | 12,762 | 707 | 5.5% |
| - | 1,196 | - | - | - | n/a |
| - | (4,016) | - | - | - | n/a |
| 2,542 | 1,991 | 2,971 | 2,971 | - | 0.0% |
| 13,301 | 8,183 | 11,930 | 11,656 | (274) | -2.3% |
| 149,865 | 122,877 | 129,003 | 129,310 | 307 | 0.2% |
| 30,031 | 37,316 | 41,168 | 41,168 | - | 0.0% |
| 15,287 | 14,461 | 15,170 | 15,170 | | 0.0% |
| 195,183 | 174,654 | 185,341 | 185,648 | 307 | 0.2% |
| <u>163,146</u> | 153,587 | 163,946 | 169,676 | (5,730) | -3.4% |
| | 358,329 89,458 31,928 12,636 - 2,542 13,301 149,865 30,031 15,287 195,183 | Actual Actual 358,329 328,241 89,458 80,804 31,928 21,509 12,636 13,209 - 1,196 - (4,016) 2,542 1,991 13,301 8,183 149,865 122,877 30,031 37,316 15,287 14,461 195,183 174,654 | Actual Actual Forecast 358,329 328,241 349,288 89,458 80,804 78,452 31,928 21,509 23,596 12,636 13,209 12,055 - (4,016) - 2,542 1,991 2,971 13,301 8,183 11,930 149,865 122,877 129,003 30,031 37,316 41,168 15,287 14,461 15,170 195,183 174,654 185,341 | Actual Actual Forecast Budget 358,329 328,241 349,288 355,324 89,458 80,804 78,452 78,141 31,928 21,509 23,596 23,781 12,636 13,209 12,055 12,762 - 1,196 - - - (4,016) - - 2,542 1,991 2,971 2,971 13,301 8,183 11,930 11,656 149,865 122,877 129,003 129,310 30,031 37,316 41,168 41,168 15,287 14,461 15,170 15,170 195,183 174,654 185,341 185,648 | Actual Actual Forecast Budget Var \$ 358,329 328,241 349,288 355,324 (6,036) 89,458 80,804 78,452 78,141 (311) 31,928 21,509 23,596 23,781 185 12,636 13,209 12,055 12,762 707 - 1,196 - - - - (4,016) - - - 2,542 1,991 2,971 2,971 - 13,301 8,183 11,930 11,656 (274) 149,865 122,877 129,003 129,310 307 30,031 37,316 41,168 41,168 - 15,287 14,461 15,170 15,170 - 195,183 174,654 185,341 185,648 307 |

- Savings in utilities commodity costs from favorable weather and increased recycling
- Club International savings
- Concessionaire buyouts
- Probable further studies to Sound Transit extension, Terminal Development Strategy
- Fire Department overtime costs



Aeronautical Business

| | 2008 | 2009 | 2010 | 2010 | Actual/E | Budget |
|-----------------------------------|----------|----------|----------|----------|----------|--------|
| Figures in \$000s | Actual | Actual | Forecast | Budget | Var \$ | Var % |
| Revenues requirement: | | | | | | |
| Capital Costs | 81,535 | 71,872 | 92,610 | 92,610 | - | 0.0% |
| Operating Costs net Non-Aero | 131,024 | 118,482 | 125,369 | 125,604 | (235) | -0.2% |
| Total Costs | 212,559 | 190,355 | 217,979 | 218,214 | (235) | -0.1% |
| FIS Offset | (5,250) | (5,250) | (7,000) | (7,000) | - | 0.0% |
| Other Offsets | (15,686) | (16,441) | (15,062) | (15,062) | - | 0.0% |
| Net Revenue Requirement | 191,623 | 168,663 | 195,917 | 196,152 | (235) | -0.1% |
| Other Aero Revenues | 12,738 | 13,871 | 14,476 | 15,240 | (764) | -5.0% |
| Total Aero Revenues | 204,361 | 182,534 | 210,394 | 211,393 | (999) | -0.5% |
| Less: Non-passenger Airline Costs | 13,039 | 12,074 | 14,694 | 16,752 | 2,058 | 12.3% |
| Net Passenger Airline Costs | 191,323 | 170,460 | 195,700 | 194,641 | 1,059 | 0.5% |
| | | | | | | |

Airline revenues based on cost recovery



Aeronautical Key Indicators

| 2008 | 2009 | 2010 | 2040 | A . 1/D | |
|--------|--|---|--|---|--|
| | _ | 2010 | 2010 | Actual/Budget | |
| Actual | Actual | Forecast | Budget | Var \$ | Var % |
| | | | | | |
| 5.07 | 4.60 | 6.03 | 6.03 | - | 0.0% |
| 8.15 | 7.59 | 8.16 | 8.18 | (0.02) | -0.2% |
| (1.30) | (1.39) | (1.44) | (1.44) | - | 0.0% |
| 0.79 | 0.89 | 0.94 | 0.99 | (0.05) | -5.6% |
| (0.81) | (0.77) | (0.96) | (1.09) | 0.13 | -17.3% |
| 11.89 | 10.92 | 12.74 | 12.67 | 0.07 | 0.6% |
| | 5.07 8.15 (1.30) 0.79 (0.81) | 5.07 4.60 8.15 7.59 (1.30) (1.39) 0.79 0.89 (0.81) (0.77) | 5.07 4.60 6.03 8.15 7.59 8.16 (1.30) (1.39) (1.44) 0.79 0.89 0.94 (0.81) (0.77) (0.96) | 5.07 4.60 6.03 6.03 8.15 7.59 8.16 8.18 (1.30) (1.39) (1.44) (1.44) 0.79 0.89 0.94 0.99 (0.81) (0.77) (0.96) (1.09) | 5.07 4.60 6.03 6.03 - 8.15 7.59 8.16 8.18 (0.02) (1.30) (1.39) (1.44) (1.44) - 0.79 0.89 0.94 0.99 (0.05) (0.81) (0.77) (0.96) (1.09) 0.13 |

- Change in accounting for TSA operating grant revenue
- Change in CPE calculation methodology including Ramp Tower Fees as a passenger airline cost



Non Aeronautical Business

| | 2008 | 2009 | 2010 | 2010 | Actual/E | Budget |
|-------------------------------|----------|----------|----------|----------|----------|--------|
| Figures in \$000s | Actual | Actual | Forecast | Budget | Var \$ | Var % |
| Revenues: | | | | | | |
| Public Parking | 59,111 | 49,688 | 46,734 | 51,812 | (5,078) | -9.8% |
| Rental Cars | 35,592 | 33,321 | 31,014 | 31,014 | - | 0.0% |
| Concessions | 33,181 | 33,482 | 30,288 | 29,953 | 335 | 1.1% |
| Other | 22,644 | 20,858 | 22,055 | 22,350 | (294) | -1.3% |
| Total Revenues | 150,528 | 137,348 | 130,091 | 135,128 | (5,037) | -3.7% |
| Operating Expense | 61,279 | 55,916 | 57,448 | 57,422 | (27) | 0.0% |
| Share of terminal O&M | 16,396 | 17,011 | 17,052 | 17,052 | - | 0.0% |
| Less utility internal billing | (13,515) | (16,738) | (14,466) | (14,466) | _ | 0.0% |
| Net Operating & Maint | 64,160 | 56,189 | 60,034 | 60,008 | (27) | 0.0% |
| Net Operating Income | 86,367 | 81,159 | 70,057 | 75,121 | (5,064) | -6.7% |

- Continued declines in Public Parking due to 12.6% YTD decline in transactions
- Concessions: better than expected due to strong year-overyear concessions sales, space rental income, Google Wi-Fi deal



Non Aeronautical Key Indicators

| | 2008 | 2009 | 2010 | 2010 | Actual/E | Budget |
|----------------------------------|--------|--------|----------|--------|----------|--------|
| | Actual | Actual | Forecast | Budget | Var \$ | Var % |
| Revenues Per Enplanement | | | | | | |
| Parking | 3.67 | 3.18 | 3.04 | 3.37 | (0.33) | -9.8% |
| Rental Car | 2.21 | 2.13 | 2.02 | 2.02 | 0.00 | 0.0% |
| Concessions | 2.06 | 2.14 | 1.97 | 1.95 | 0.02 | 1.1% |
| Other | 1.41 | 1.34 | 1.44 | 1.45 | (0.02) | -1.3% |
| Total Revenues | 9.36 | 8.80 | 8.47 | 8.80 | (0.33) | -3.7% |
| Primary Concessions Sales / Enpl | 10.29 | 9.66 | 9.78 | 9.78 | 0.00 | 0.0% |

- February Primary Concessions Sales per Enplanement of \$10.06
- Q1 2010 YTD Concessions sales 2.3% above Q1 2009
- Advertising in Q1 2010 17% up vs. Q1 2009
- Q1 2010 Rental Car transactions 2.6% higher and transaction days 2.8% higher than Q1 2009
- Q1 2010 overall Public Parking transactions down 12.6% and revenues down 11.1% vs. Q1 2009



Summary

| | 2008 | 2009 | 2010 | 2010 | Actual/B | udget |
|--|-----------------|---------------------------|-----------------|-----------------|-------------|--------------------|
| Figures in \$ 000s | Actual | Actual | Forecast | Budget | Var \$ | Var % |
| Operating Revenues | | | | | | |
| Aeronautical | 204,361 | 182,534 | 210,393 | 211,392 | (999) | -0.5% |
| Non-Aeronautical | 150,528 | 137,348 | 130,091 | 135,128 | (5,037) | -3.7% |
| Other | 3,440 | 8,359 | 8,803 | 8,803 | | 0.0% |
| Operating Revenues | 358,329 | 328,241 | 349,288 | 355,324 | (6,036) | -1.7% |
| Operating Expenses | 192,641 | 175,482 | 182,371 | 182,677 | 307 | 0.2% |
| Environmental Reserve VSP, HR10 & Unemployment OPEB Reversal | 2,542 - - | 1,991 1,196 (4,016) | 2,971 - - | 2,971 - - | - - - | 0.0% n/a n/a |
| Total Operating Expenses | 195,183 | 174,654 | 185,341 | 185,648 | 307 | 0.2% |
| Net Operating Income | 163,146 | 153,587 | 163,946 | 169,676 | (5,730) | -3.4% |
| Capital Expenditures | 209,813 | 191,479 | 231,718 | 247,567 | 15,849 | 6.4% |
| Traffic | | | | | | |
| Enplanements | 16,085 | 15,610 | 15,361 | 15,361 | - | 0.0% |
| Landed Weight | 21,516 | 20,388 | 19,890 | 20,364 | (474) | -2.3% |
| Key Measures | | | | | | |
| Non-Aero NOI (\$ in 000s) | 86,474 | 81,159 | 70,057 | 75,121 | (5,064) | -6.7% |
| Passenger Airline CPE | 11.89 | 10.92 | 12.74 | 12.67 | (0.07) | -0.5% |
| Total Operating Cost / Enpl | 12.13 | 11.19 | 12.07 | 12.09 | 0.02 | 0.2% |
| Debt Service Coverage | 1.40 | 1.41 | 1.30 | 1.36 | (0.05) | -3.8% |

- Non-Aeronautical revenues down \$5 million due to fewer long-term parking transactions
- Potential interest expense savings from variable rate debt service

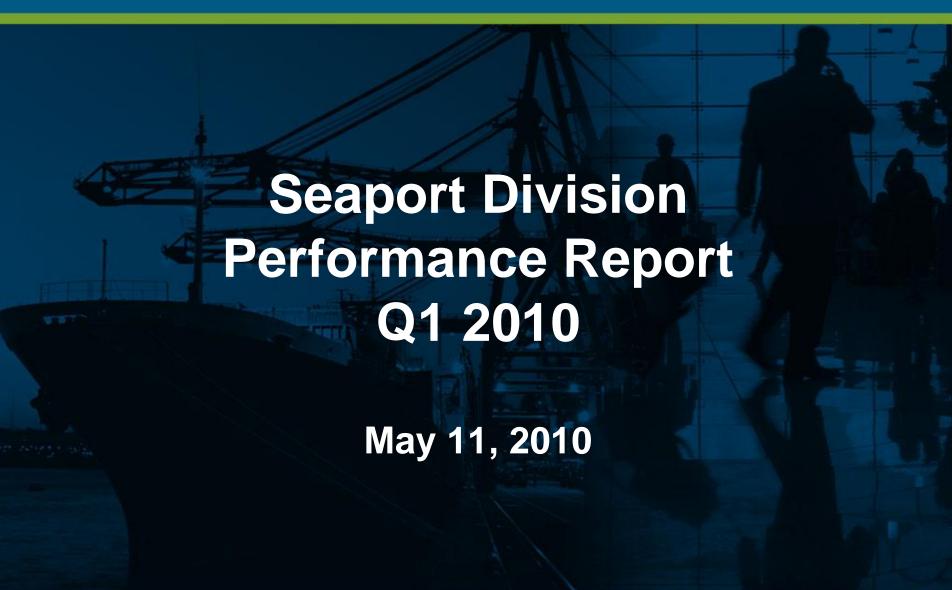


Capital Spending

| | | 2010 | 2010 | Forecast/I | Budget | 2010 Plan of |
|-----------------------------------|------------|----------|---------|------------|--------|--------------|
| Figures in \$ 000s | YTD Actual | Forecast | Budget | Var \$ | Var % | Finance |
| Rental Car Facility | 29,467 | 165,352 | 174,699 | 9,347 | 5.4% | 157,818 |
| Third Runway Projects (1) | 256 | 5,886 | 7,714 | 1,828 | 23.7% | 5,549 |
| North Expressway Relocation | (912) | 5,639 | 5,600 | (39) | -0.7% | 13,000 |
| RW 16C-34C Panel Replacement (2) | 47 | 3,447 | 5,450 | 2,003 | 36.8% | 0 |
| Aircraft RON Parking USPS Site | 4,985 | 5,235 | 5,210 | (25) | -0.5% | 5,100 |
| 3rd R/W Overflights Acq (ATZ) | 378 | 3,901 | 4,000 | 99 | 2.5% | 2,138 |
| Cent Plant Preconditioned Air (3) | 456 | 1,806 | 3,500 | 1,694 | 48.4% | 10,500 |
| All Other | 4,472 | 40,452 | 41,394 | 942 | 2.3% | 81,727 |
| Total | 39,149 | 231,718 | 247,567 | 15,849 | 6.4% | 275,832 |
| | | | | | | |

- 1. Pond M will not be completed in 2010
- 2. Bids came in significantly under engineer's estimate
- 3. Scope changes extended design schedule







Seaport Business Goals

- TEU volume was 448K, up 35% from first quarter 2009. Full inbound TEU's were up 45% and full outbound up 31%.
- Grain volume at 1.5 million metric tons down 14% from 2009, but 22% over 2010 Q1 budget.
- Cruise season starts on April 26th. Total cruise passenger volume for 2010 is expected to exceed 850,000 passengers.
- Seattle 2010 Bike Expo first major non-cruise event held at Smith Cove Cruise Terminal.



Seaport Organizational Goals

Environmental Stewardship – Continuing implementation of Northwest Ports Clean Air Strategy.

Regional Transportation

- Authorization of \$3.4 million investment in the Spokane Street Widening Project.
- Closely monitoring south harbor road construction projects and detour routes.

Security

- 2010 Cruise security plan approved by U.S. Coast Guard.
- Lobbying to eliminate 25% match on port security grants.



Seaport Q1 Operating Results

| In \$ Thousands | 2009 YTD | 2010 YTD | 2010 YTD | 2010 B | ud Var |
|----------------------------|--------------|--------------|--------------|--------------|--------|
| | Actual | Actual | Budget | \$ | % |
| Operating Revenue | 21,577 | 20,557 | 19,417 | 1,139 | 6% |
| Security Grants | <u>152</u> | <u>8</u> | <u>842</u> | <u>(834)</u> | -99% |
| Total Revenue | 21,730 | 20,565 | 20,259 | 305 | 2% |
| Direct Expenses | 6,360 | 3,578 | 5,034 | 1,456 | 29% |
| Security Expense | 300 | 229 | 1,135 | 906 | 80% |
| Environmental Reserve | 0 | 0 | 0 | 0 | NA |
| Divisional Allocations | 548 | 573 | 616 | 43 | 7% |
| Corporate Allocations | <u>2,747</u> | <u>2,846</u> | <u>3,590</u> | <u>743</u> | 21% |
| Total Expense | 9,956 | 7,227 | 10,375 | 3,148 | 30% |
| Net Operating Income (NOI) | 11,774 | 13,338 | 9,885 | 3,453 | 35% |



Seaport Division Key Variances

Revenue Detail (\$'s in Thousands)

| Q1 YTD Business Unit | Variance to Budget Better (Worse) |
|-----------------------------|-----------------------------------|
| Containers | \$675 |
| Support Properties | (\$52) |
| Cruise | \$42 |
| Grain | \$266 |
| Docks/Industrial Properties | \$208 |
| Security | (\$834) |
| Total | \$305 |



Seaport Division Key Variances

Expense Detail (\$'s in Thousands)

| Q1 YTD Expenses | Variance to Budget Better (Worse) |
|---------------------------------|-----------------------------------|
| Security Expenses | \$906 |
| Outside Services | \$846 |
| Corporate | \$754 |
| Advertising/Promotional | \$187 |
| Salaries and Benefits (Seaport) | \$161 |
| All Other | \$294 |
| Total Expense | \$3,148 |



Seaport Business Groups

NOI Before Depreciation (\$'s in Millions)

| | Q1 YTD Actual NOI | Variance to Budget Better (Worse) |
|-------------------------|----------------------|-----------------------------------|
| Containers | \$11.8 | \$1.9 |
| Container Support Props | \$.3 | \$.0 |
| Cruise | (\$.9) | \$.4 |
| Grain | \$1.3 | \$.3 |
| Docks/Indust Props | \$1.2 | \$.8 |
| Security | (\$.3) | \$.1 |
| Total Seaport | \$13.3 | \$3.5 |



Seaport Full Year Operating Forecast

| In \$ Thousands | 2009 | 2010 | 2010 | 2010 Bu | d Var |
|----------------------------|---------------|---------------|---------------|----------|-------|
| | Actual | Forecast | Budget | \$ | % |
| Operating Revenue | 89,844 | 91,062 | 90,134 | 928 | 1% |
| Security Grants | <u>847</u> | <u>2,535</u> | <u>2,535</u> | <u>0</u> | 0% |
| Total Revenue | 90,691 | 93,597 | 92,669 | 928 | 1% |
| Direct Expenses | 24,329 | 22,298 | 21,631 | (667) | -3% |
| Security Expense | 1,640 | 3,756 | 3,756 | 0 | 0% |
| Environmental Reserve | 24 | 1,500 | 1,500 | 0 | 0% |
| Divisional Allocations | 2,123 | 2,575 | 2,575 | 0 | 0% |
| Corporate Allocations | <u>12,430</u> | <u>13,862</u> | <u>13,862</u> | <u>0</u> | 0% |
| Total Expense | 40,545 | 43,991 | 43,324 | (667) | -2% |
| Net Operating Income (NOI) | 50,145 | 49,606 | 49,345 | 261 | 1% |



Seaport Capital 2010

| Estimated Actual | Approved Budget | Variance to Budget | Est. Act. as % of App. Bud | Plan of Finance |
|---------------------|--------------------|--------------------------|----------------------------------|--------------------|
| \$30.8 | \$30.8 | \$0.0 | 100% | \$30.6 |



Real Estate Division Performance Report Q1 2010 May 11, 2010



Real Estate 1st Quarter Key Events

- Full Year Net Operating Income forecasted to meet budget.
- Executed new lease with Arctic Storm Management Group at Pier 69.
- First CHI managed event, Seattle Bike Expo, was held at Smith Cove Cruise Terminal.
- Completed first phase of outreach for Fishermen's Terminal 20-Year Plan.



Real Estate 1st Quarter Key Events

- Vessel liability insurance requirement effective at Fishermen's Terminal on January 1, 2010. Compliance at 55%.
- Fishermen's Terminal Net Sheds Received approval from SFD/DPD to expand pilot storage units by 25.
- Maintenance Hired Deferred Maintenance Manager and initiated 4-year deferred maintenance backlog initiative.



Real Estate Business Goals

Provide Compelling Value and Asset Utilization

- Occupancy Rates: Commercial property at 88% occupancy, below target of 90% and above 2010 Q1 Seattle market average of 79%.
- FT/Marina Occupancy: Fishermen's Terminal exceeded the first quarter occupancy target. Maritime Industrial Center at target. Recreational Marinas at 93%, below target of 94%.



Real Estate Division Qtr 1 Operating Results

| In \$ Thousands | 2009 YTD | 2010 YTD | 2010 YTD | 2010 B u | d Var |
|----------------------------|--------------|--------------|--------------|-----------------|-------|
| | Actual | Actual | Budget | \$ | % |
| Operating Revenue | 6,980 | 6,784 | 6,809 | (25) | 0% |
| Total Revenue | 6,980 | 6,784 | 6,809 | (25) | 0% |
| Direct Expenses | 6,433 | 6,229 | 7,453 | 1,224 | 16% |
| Environmental Reserve | 0 | 0 | 0 | 0 | NA |
| Divisional Allocations | (791) | (823) | (916) | (92) | 10% |
| Corporate Allocations | <u>1,158</u> | <u>1,186</u> | <u>1,484</u> | <u>298</u> | 20% |
| Total Expense | 6,800 | 6,592 | 8,021 | 1,429 | 18% |
| Net Operating Income (NOI) | 180 | 192 | (1,212) | 1,405 | 116% |



Real Estate Division Q1 Key Variances

Revenue Detail (\$'s in Thousands)

| 2010 Year to Date Business Unit | Variance to Budget Better (Worse) |
|----------------------------------|-----------------------------------|
| Recreational Boating | \$39 |
| Fishing & Commercial | \$69 |
| Commercial Properties | \$88 |
| Third Party Management | (\$177) |
| RE Development & Planning | (\$20) |
| Eastside Rail | (\$13) |
| Facilities/Maintenance | (\$11) |
| Total | (\$25) |



Real Estate Division Q1 Key Variances

Expense Detail (\$'s in Thousands)

| 2010 Year to Date Expense | Variance to Budget Better (Worse) |
|----------------------------|-----------------------------------|
| Outside Services | \$478 |
| Corporate | \$329 |
| Third Party Management | \$207 |
| Maintenance Expense | \$135 |
| Salaries and Benefits (RE) | \$103 |
| All Other | \$177 |
| Total Expense | \$1,429 |



Real Estate Business Groups

NOI Before Depreciation (\$'s in Thousands)

| | Q1 YTD Actual NOI | Variance to Budget Better (Worse) |
|---------------------------|--------------------------|------------------------------------|
| Recreational Boating | \$691 | \$504 |
| Fishing & Commercial | (\$375) | \$365 |
| Commercial & Third Party | (\$16) | \$425 |
| RE Development & Planning | (\$61) | \$43 |
| Eastside Rail | (\$47) | \$68 |
| Total Real Estate | \$192 | \$1,405 |



Real Estate Division Full Year Forecast

| In \$ Thousands | 2009 | 2010 | 2010 | 2010 Bu | d Var |
|----------------------------|--------------|--------------|--------------|----------|-------|
| | Actual | Forecast | Budget | \$ | % |
| Operating Revenue | 30,132 | 29,798 | 29,798 | 0 | 0% |
| Total Revenue | 30,132 | 29,798 | 29,798 | 0 | 0% |
| Direct Expenses | 27,525 | 30,949 | 30,949 | 0 | 0% |
| Environmental Reserve | 0 | 0 | 0 | 0 | NA |
| Divisional Allocations | (3,200) | (3,802) | (3,802) | 0 | 0% |
| Corporate Allocations | <u>5,244</u> | <u>5,808</u> | <u>5,808</u> | <u>0</u> | 0% |
| Total Expense | 29,569 | 32,956 | 32,956 | 0 | 0% |
| Net Operating Income (NOI) | 563 | (3,158) | (3,158) | 0 | 0% |



Real Estate Capital 2010

| Estimated Actual | Approved Budget | Variance to Budget | Est. Act. as % of App. Bud | Plan of Finance |
|---------------------|--------------------|--------------------------|----------------------------------|--------------------|
| \$10.2 | \$11.8 | \$1.6 | 87% | \$12.1 |



Capital Development Division Performance Report Q1 2010

May 11, 2010

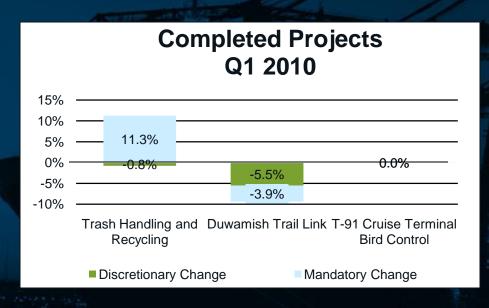


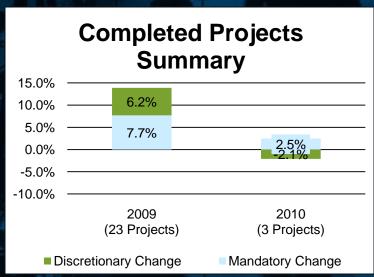
Capital Development Division 1st Quarter Business Events

- Rental Car Facility construction continues at a good pace.
- Completed the Aviation maintenance warehouse and move-in began at the end of the quarter.
- CPO implemented a system that allows the port to see the status of active procurements for construction, purchasing and service agreements. The "transparent pipeline" for purchasing and service agreements also identifies the planned and actual schedule milestones for tracking progress.
- Completed the trash and recycling compactors project (under budget) and are seeing good usage results and positive airline feedback.
- Street vacation: T-105, South Forest Street: Completed two out of three
 easements, with the last one (South Park Public Shoreline Access
 easement) in the drafting and review stage at SDOT.



Capital Development Division Key Indicators

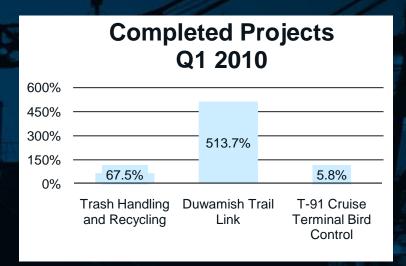


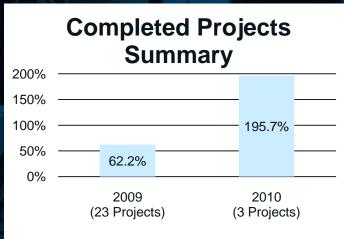


Cost Growth During Construction



Capital Development Division Key Indicators continued





Project Schedule Growth

| Project | Original Construction Contract Amount | Non- Discretionary Change | Discretionary Change | Initial Commission Authorized Start of Design | Planned Substantial Completion of Construction |
|-----------------------------------|---|---------------------------------|-------------------------|--|--|
| 1st Quarter 2010 | | | | | |
| Trash Handling and Recycling | \$269,101.00 | 11.3% | -0.8% | 22-Apr-08 | 30-May-09 |
| Duwamish Trail Link | \$263,865.85 | -3.9% | -5.5% | 25-Jul-00 | 31-Dec-01 |
| T-91 Cruise Terminal Bird Control | \$189,000.00 | 0.0% | 0.0% | 14-Apr-09 | 12-Dec-09 |



Capital Development Division Operating Results

| | 2222 1/77 | | | | 137 | Year-End | | |
|--|-----------|----------|--------|---------------|-------|-------------|----------|------|
| | 2009 YTD | 2010 | | 2010 Bud Var. | | Projections | | |
| In \$ Thousands | Actual | Actual E | Budget | \$ | % | Budget | Forecast | Var. |
| | | | | | | | | |
| Total Revenues | - | | _ | | 0.0% | - | | - |
| EXPENSES BEFORE CHARGES TO CAPITAL PROJECTS | | | | | | | | |
| Capital Dev Admin | 82 | 89 | 98 | 9 | 8.8% | 387 | 387 | - |
| Engineering | 2,257 | 2,188 | 3,326 | 1,137 | 34.2% | 13,574 | 13,468 | 106 |
| Port Construction Svcs | 1,450 | 1,564 | 1,700 | 136 | 8.0% | 6,814 | 6,814 | - |
| Central Procurement Office | 966 | 709 | 1,010 | 301 | 29.8% | 4,171 | 4,171 | - |
| Aviation Project Management | 1,229 | 1,085 | 1,664 | 579 | 34.8% | 6,456 | 6,456 | - |
| Seaport Project Management | 596 | 520 | 672 | 153 | 22.7% | 2,672 | 2,637 | 35 |
| Total Before Charges to Cap Proj | 6,580 | 6,155 | 8,471 | 2,316 | 27.3% | 34,073 | 33,932 | 141 |



Capital Development Division Key Variances to Budget

| 2010 Expenses | Variance to Budget | YTD Var. F/(UNF) | | |
|-----------------------------|--------------------|------------------|--|--|
| in \$ Thousands | Better (Worse) | % | | |
| Salaries and Benefits | 1,893 | 26.7% | | |
| Outside Services | 223 | 36.7% | | |
| Travel and Other | 60 | 55.3% | | |
| Telecommunications | 34 | 65.7% | | |
| Property Rentals | 34 | 28.8% | | |
| General Expenses | (53) | (20.7)% | | |
| All Other | 125 | 65.8 % | | |
| Charges to Capital Projects | (2,001) | 30.3% | | |
| Total | 315 | 16.8% | | |



Corporate Professional & Technical Services Performance Report Q1 2010

May 11, 2010



Corporate Highlights

- CEO attended "Ports Summit" with US Transportation Secretary Ray LaHood.
- Sent joint letter with the Port of Tacoma to US Commerce Secretary Gary Locke to offer our support for the National Export Initiative and to propose our suggestions.
- Authorized the Memorandum of Agreement with WSDOT for the port's investment in the Alaskan Way Viaduct and Seawall Replacement Program.
- Launched the Workplace Responsibility Office.
- Initiated broker selection task force for self funding of benefits.



Corporate Indicators

- Achieved the lowest injury rate for the first quarter on record of 4.3 in 2010 (down from 5.2 in 2009).
- E-newsletter subscribers more than 14,600, increased by 200 since last quarter.
- Employee forums attracted approximately 440 participants;
 28 questions submitted in response to request.
- Received 14,035 calls for Police services in Q1.
- Port website received 351,813 visits in Q1.
- Presented 5 internal audit reports to the Audit Committee in Q1.



Corporate Operating Results

| | 2009 YTD | 2010 | YTD | 2010 E | Bud Var. | r. Year-End Projections | | tions |
|----------------------------------|----------|--------|--------|--------|----------|-------------------------|----------|----------|
| In \$ Thousands | Actual | Actual | Budget | \$ | % | Budget | Forecast | Variance |
| Total Revenues | 125 | 95 | 5 | 91 | 2013.1% | 18 | 109 | 91 |
| | | | | | | | | |
| Executive | 361 | 348 | 419 | 71 | 16.9% | 1,536 | 1,536 | - |
| Commission | 209 | 225 | 281 | 56 | 19.8% | 868 | 868 | - |
| Legal | 330 | 611 | 784 | 173 | 22.1% | 2,923 | 2,923 | - |
| Risk Services | 627 | 601 | 778 | 176 | 22.7% | 3,009 | 2,961 | 48 |
| Health & Safety Services | 219 | 240 | 274 | 35 | 12.6% | 1,095 | 1,091 | 4 |
| Public Affairs | 850 | 746 | 1,231 | 485 | 39.4% | 4,090 | 4,090 | - |
| Government Relations | 320 | 329 | 394 | 65 | 16.5% | 1,409 | 1,409 | - |
| Economic & Trade Development | 283 | - | - | - | 0.0% | - | - | - |
| Human Resources & Development | 864 | 746 | 1,167 | 421 | 36.1% | 4,838 | 4,838 | - |
| Labor Relations | 160 | 128 | 197 | 70 | 35.3% | 784 | 784 | - |
| ICT | 3,854 | 4,082 | 4,655 | 572 | 12.3% | 19,033 | 19,033 | - |
| Finance & Budget | 376 | 348 | 383 | 35 | 9.0% | 1,529 | 1,512 | 17 |
| Accounting & Financial Reporting | 1,388 | 1,365 | 1,786 | 421 | 23.6% | 6,716 | 6,694 | 21 |
| Internal Audit | 225 | 241 | 258 | 16 | 6.4% | 1,109 | 1,109 | - |
| Office of Social Responsibility | 280 | 209 | 332 | 122 | 36.9% | 1,458 | 1,458 | - |
| Regional Transportation | 98 | 107 | 126 | 19 | 15.2% | 498 | 498 | - |
| Police | 3,927 | 4,302 | 5,244 | 942 | 18.0% | 20,314 | 20,310 | 4 |
| Contingency | 13 | () | 188 | 188 | 100.3% | 750 | 750 | - |
| Total Expenses | 14,385 | 14,629 | 18,496 | 3,867 | 20.9% | 71,958 | 71,865 | 93 |